Bastrop Independent School District

Cedar Creek Middle

2021-2022 Goals/Performance Objectives/Strategies



Mission Statement

The mission of Bastrop Independent School District, a leader in innovative student centered education, is to motivate and ignite passion for life-long learning and successfully prepare all students to compete globally by ensuring engagement in a diverse, rigorous, and relevant learning experience that incorporates 21st Century Skills.

Vision

Cedar Creek Middle School students will be independent and life-long learners.

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Goals

Goal 1: We will ensure a safe and secure environment for all students, staff, and visitors and ensure the school district is prepared to effectively respond to emergencies that might affect safety or security of students and staff. (SG1 & SG2)

Performance Objective 1: By June 2022, CCMS will increase safety training opportunities within the Campus by 5%.

Evaluation Data Sources: BISD Police Dept. documentation, Safe Schools Audits

Strategy 1 Details		Reviews			
Strategy 1: Monitor and audit safety plans, drills & processes		Formative		Summative	
Strategy's Expected Result/Impact: Increased staff emergency preparation and students feeling more safe in the learning environment.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus Safety Team					
Strategy 2 Details		Rev	views		
Strategy 2: City/county officials participate in drills		Formative		Summative	
Strategy's Expected Result/Impact: Increased staff emergency preparation and students feeling more safe in the learning environment.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus Safety Teams and BISD PD					
Strategy 3 Details	Reviews				
Strategy 3: Provide training for staff on safety drills	Formative			Summative	
Strategy's Expected Result/Impact: Increased staff emergency preparation and students feeling more safe in the learning environment.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus Admin					
ESF Levers: Lever 1: Strong School Leadership and Planning					
Strategy 4 Details		Rev	views		
Strategy 4: Conduct after action reviews for all safety drills		Formative		Summative	
Strategy's Expected Result/Impact: Increased staff emergency preparation and students feeling more safe in the learning environment.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus Admin					
Strategy 5 Details		Reviews			
Strategy 5: Conduct threat assessments as appropriate/needed	Formative			Summative	
Strategy's Expected Result/Impact: Identification and mitigation of possible safety threats to students and staff	Oct	Jan	Mar	June	

Strategy 6 Details		Reviews			
Strategy 6: Provide guidance on recognizing harmful, threatening, or violent behavior that may pose a threat		Formative		Summative	
Strategy's Expected Result/Impact: Identification and mitigation of possible safety threats to students and staff Staff Responsible for Monitoring: District and campus threat assessment teams	Oct Jan Mar			June	
Strategy 7 Details		Rev	iews		
Strategy 7: Implement multi-hazard emergency operation plans	Formative			Summative	
 Strategy's Expected Result/Impact: Increased staff emergency preparation and students feeling more safe in the learning environment. Staff Responsible for Monitoring: Campus and District Admin 	Oct Jan Mar			June	
Strategy 8 Details		Rev	iews		
Strategy 8: COVID related operational materials		Formative		Summative	
Strategy's Expected Result/Impact: Increased staff emergency preparation and students feeling more safe in the learning environment.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus and district admin					
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Goal 1: We will ensure a safe and secure environment for all students, staff, and visitors and ensure the school district is prepared to effectively respond to emergencies that might affect safety or security of students and staff. (SG1 & SG2)

Performance Objective 2: By June 2022, 90% of CCMS will have a 20% or less variance in coding discipline referrals.

Evaluation Data Sources: PEIMS discipline data (current & longitudinal)

Strategy 1 Details		Rev	Reviews			
Strategy 1: Ongoing classroom management training in bullying prevention and discipline matrix		Formative		Summative		
Strategy's Expected Result/Impact: Greater consistency in classroom and school-wide behavior norms Staff Responsible for Monitoring: Campus administration, Teacher mentors	Oct	Oct Jan Mar				
Strategy 2 Details		Rev	views			
Strategy 2: Conduct campus investigations that promote and support a safe and orderly learning environment.	Formative			Summative		
Strategy's Expected Result/Impact: Equitable findings that positively impact classroom and building-wide learning environments.	Oct Jan Mar			June		
Staff Responsible for Monitoring: Campus administration						
Strategy 3 Details		Rev	views			
Strategy 3: Utilize standardized procedures for referral data entry and analysis.		Formative		Summative		
Strategy's Expected Result/Impact: Consistent data that reflect equitable disciplinary practices.	Oct	Jan	Mar	June		
Staff Responsible for Monitoring: Campus administration						
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Goal 1: We will ensure a safe and secure environment for all students, staff, and visitors and ensure the school district is prepared to effectively respond to emergencies that might affect safety or security of students and staff. (SG1 & SG2)

Performance Objective 3: By June 2022, CCMS will reduce out-of-classroom (in-school suspension, out-of-school suspension, and DAEP) placements by at least 5%.

Evaluation Data Sources: PEIMS discipline data (current & longitudinal)

Strategy 1 Details		Rev	views	
Strategy 1: Train all staff in sexual abuse, human trafficking, and other maltreatment of children		Formative		Summative
Strategy's Expected Result/Impact: Increased staff awareness and responsiveness to the needs of students. Staff Responsible for Monitoring: Campus Admin and BISD Human Resources	Oct	Jan Mar		June
Strategy 2 Details		Rev	views	
Strategy 2: Continuing education for staff on trauma-sensitive care on how grief and trauma affects student learning and	Formative			Summative
behavior Strategy's Expected Result/Impact: Increased staff awareness and responsiveness to the needs of students.	Oct	Jan	Mar	June
Strategy 3 Details		Rev	views	
Strategy 3: Establish common campus practices and expectations through an active PBIS committee	Formative			Summative
Strategy's Expected Result/Impact: Consistent acknowledgement and celebration of positive student choices. Staff Responsible for Monitoring: Campus administration, PBIS committee lead, PBIS committee	Oct	Jan	Mar	June
Strategy 4 Details		Rev	views	
Strategy 4: Provide ongoing SEL lessons and support through Eagle Time classes		Formative		Summative
Strategy's Expected Result/Impact: Students conducting themselves in safe, respectful, and responsible manner. Staff Responsible for Monitoring: Campus administration, campus counselors.	Oct	Jan	Mar	June
Strategy 5 Details	Reviews			
Strategy 5: Review student discipline and positive referral data with campus PBIS and safety teams.	Formative			Summative
Strategy's Expected Result/Impact: Timely adjustments to campus practices that promote positive behavior support. Staff Responsible for Monitoring: Campus administration, Campus counselors.	Oct	Jan	Mar	June
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Performance Objective 1: By June 2022, CCMS will increase STAAR GROWTH measures to the following

SPED Student Growth: -Reading 59% & Math 61% EL Student Growth: - Reading 64% & Math 68%

Eco Dis Student Growth: - Reading 64% & Math 68%

Evaluation Data Sources: 2022 STAAR Data

Strategy 1 Details	Reviews				
Strategy 1: Ensure interventions and supports are provided and documented for students to address instructional gaps and		Formative		Summative	
deficiencies due to COVID-related learning loss	Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Address instructional gaps and deficiencies due to COVID-slide Staff Responsible for Monitoring: Campus administration, Instructional Coaches					
Strategy 2 Details		Rev	iews		
Strategy 2: Train, support, and monitor fidelity of use of B.I.G. 8 and MCP strategies across all classes with focus on		Formative		Summative	
structured academic conversations, higher order thinking, and academic vocabulary Strategy's Expected Result/Impact: Teacher instructional efficacy increase and improves student outcomes Staff Responsible for Monitoring: Campus administration, Instructional coaches, Department Head	Oct	Jan	Mar	June	
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 5: Effective Instruction					
Strategy 3 Details		Reviews			
Strategy 3: Train campus leaders in effective modeling & monitoring of B.I.G. 8 and MCP techniques		Formative		Summative	
Strategy's Expected Result/Impact: Teacher instructional efficacy increase and improves student outcomes	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus administration, Instructional coaches, Dept. Heads, PLC Leads					
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction					
Strategy 4 Details		Rev	iews		
Strategy 4: Utilize the 21-22 walk through form to monitor use of the B.I.G. 8 strategies and provide instructional feedback		Formative		Summative	
to teachers.	Oct	Jan	Mar	June	
 Strategy's Expected Result/Impact: Increased awareness of campus instructional trends and improvements in individual teacher efficacy. TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction 	0%				

Strategy 5 Details		Reviews				
Strategy 5: Train and facilitate co-teach model in inclusion classes.		Formative		Summative		
Strategy's Expected Result/Impact: Improved teacher efficacy and special education outcomes Staff Responsible for Monitoring: Campus and District Leadership	Oct	Jan	Mar	June		
TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction						
Strategy 6 Details		Rev	views			
Strategy 6: Utilize Math 180 software and instructional model in Math resource classrooms		Formative		Summative		
Strategy's Expected Result/Impact: Students gains of 1+ years in math calculations and problem solving. Staff Responsible for Monitoring: Campus administration, Instructional coaches, Department Head	Oct	Jan	Mar	June		
Strategy 7 Details	Reviews			Reviews		
Strategy 7: Double block ELL ELA for Newcomers		Formative		Summative		
Strategy's Expected Result/Impact: Positive gains in ELL STAAR and TELPAS performance Staff Responsible for Monitoring: Campus administration	Oct	Jan	Mar	June		
Strategy 8 Details		Rev	/iews			
Strategy 8: Restructure reading classes for long-term ELL students.		Formative		Summative		
Strategy's Expected Result/Impact: Positive gains in ELL STAAR and TELPAS performance Staff Responsible for Monitoring: Campus administration	Oct	Jan	Mar	June		
Start Responsible for Monitoring. Campus administration						
Strategy 9 Details		Rev	views			
Strategy 9: Staff and equip support classes in Math, Read, and Writing.		Formative		Summative		
Strategy's Expected Result/Impact: Growth measures for students enrolled reading and math classes. Improved Domain I scores.	Oct	Jan	Mar	June		
Staff Responsible for Monitoring: Campus administration, Instructional coaches, Read Lab, Math Lab, and Creative Writing Teachers						
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction						
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Performance Objective 2: By June 2022, CCMS will increase Overall STAAR Student GROWTH to the following:

Reading Growth 77% Math Growth 77%

Evaluation Data Sources: 2022 STAAR results

Strategy 1 Details		Reviews			
Strategy 1: Provide campus administrators, teachers, and ICs training on the effective facilitation of PLCs		Formative		Summative	
Strategy's Expected Result/Impact: Increased campus leadership capacity.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus Principal and District Admin					
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction					
Funding Sources: Solution Tree PLC Coaching - 211 - Title I, Part A					
Strategy 2 Details		Rev	iews		
Strategy 2: Train, support, and monitor fidelity of use of B.I.G. 8 and MCP strategies across all classes	Formative			Summative	
Strategy's Expected Result/Impact: Teacher instructional efficacy increase and improves student outcomes	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus administration, Instructional coaches, Department Head					
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture, Lever 5: Effective Instruction					
Funding Sources: MCP supplies - 211 - Title I, Part A					
Strategy 3 Details		Rev	iews		
Strategy 3: Train campus leaders in effective modeling & monitoring of B.I.G. 8 and MCP techniques		Formative		Summative	
Strategy's Expected Result/Impact: Teacher instructional efficacy increase and improves student outcomes	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus administration, Instructional coaches, Dept. Heads, PLC Leads					
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction					
Strategy 4 Details		Rev	iews		
Strategy 4: Train and develop AP's and IC's in effective classroom coaching cycles to develop and support instruction	Formative			Summative	
Strategy's Expected Result/Impact: Increase campus instructional leadership capacity.	Oct	Jan	Mar	June	
Staff Responsible for Monitoring: Campus principal and district leadership					
TEA Priorities: Recruit, support, retain teachers and principals, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction					

Strategy 5 Details		Rev	views	
Strategy 5: Support students through after school and Saturday tutoring that are focused on growth.		Formative		
 Strategy's Expected Result/Impact: Increased student performance on all STAAR tests and Algebra I EOC. Staff Responsible for Monitoring: Campus administration, Instructional coaches Funding Sources: Saturdat STAAR Camp staffing and instructional resources - 211 - Title I, Part A 	Oct	Jan	Mar	June
Strategy 6 Details		Rev	views	
Strategy 6: Transition local assessment program to online testing for all students and refine data protocol to focus on	Formative			Summative
 response to data of essential standards. Strategy's Expected Result/Impact: Increased student performance on assessments. Staff Responsible for Monitoring: Campus Leadership Team TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction 	Oct	Jan	Mar	June
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Performance Objective 3: By June 2022 Campus attendance rate will improve 2% from 18-19 rates

Evaluation Data Sources: Campus attendance data

Strategy 1 Details		Rev	iews	
Strategy 1: Monitor and implement attendance protocols and procedures to increase attendance rates		Formative		
Strategy's Expected Result/Impact: With consistent attendance, students will receive the instruction needed to improve achievement	Oct	Jan	Mar	June
TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture				
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Performance Objective 4: By June 2022, CCMS will develop comprehensive technology integration protocols, systems, and processes to prepare for 1:1 device ratio

Evaluation Data Sources: BISD Technology Audit Results

Strategy 1 Details		Rev	views			
Strategy 1: Increase teacher, student, and family training on online learning platforms including learning management		Formative		Formative		Summative
 systems and video conferencing software Strategy's Expected Result/Impact: Increased teacher efficacy engaging and instruction online learners Staff Responsible for Monitoring: Campus and District leadership TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction 	Oct	Jan	Mar	June		
Strategy 2 Details		Rev	views			
Strategy 2: Develop and sustain a 1:1 student to device ratio		Formative		Summative		
Strategy's Expected Result/Impact: Increased student access to devices Staff Responsible for Monitoring: Campus Principal	Oct	Jan	Mar	June		
TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction						
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Performance Objective 5: By June 2022, reduce COVID learning loss by at least 10% as measured by screeners and STAAR/EOC assessments.

Evaluation Data Sources: screeners and STAAR/EOC assessments.

Strategy 1 Details		Reviews		
Strategy 1: Provide representation to Curriculum Council for the identification of Essential Standards in alignment with		Formative		Summative
 evidence-based practices. Strategy's Expected Result/Impact: CCM teachers will have an active role in exercising their expertise around curriculum planning. They will be able to bring their knowledge back to the campus to support other teachers that teach the same content. TEA Priorities: Recruit, support, retain teachers and principals, Build a foundation of reading and math - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction 	Oct	Jan	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: Implement targeted literacy and math intervention programs and refine academic Response to Intervention		Formative		Summative
 (RtI) systems to progress monitor and track student growth. Strategy's Expected Result/Impact: Closing of individual student learning Gaps Staff Responsible for Monitoring: RTI Lead, Teachers, Campus Leadership Team 	Oct	Jan	Mar	June
Strategy 3 Details		Rev	iews	
Strategy 3: Provide accelerated instruction opportunities for students not successful on 2021 STAAR and EOC assessments		Formative		Summative
through before school, during school, after school, and Saturday tutorials	Oct	Jan	Mar	June
 Strategy's Expected Result/Impact: Improved student outcomes on follow up assessments TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 4: High-Quality Curriculum, Lever 5: Effective Instruction 				
No Progress ON Accomplished -> Continue/Modify	X Disco	ntinue	•	

Goal 3: We will foster relational capacity, engagement, trust, and confidence across all district stakeholders and partners to include teachers, students, parents, administrators, school board and community. (SG2 & SG4)

Performance Objective 1: By June 2022, we will increase communication with internal and external users by at least 10% through promoting student and staff success, building trust, improving internal communication channels and methods, and strengthening the district's brand and message.

Evaluation Data Sources: Campus parent engagement activity sign-ins, agendas.

Strategy 1: Utilize CCMS Parent and Student News website to update parents and students weekly on campus activities and classroom lesson subjects Strategy's Expected Result/Impacts Detter informed parents, Departs better equipped to monitor their	Oct	Formative Jan		Summative		
	Oct	Ian	Formative			
Strategyla Evenested Degult/Impect. Detter informed perents, Derents better equipped to menitor their		Jan	Mar	June		
Strategy's Expected Result/Impact: Better informed parents. Parents better equipped to monitor their children's' school work						
Staff Responsible for Monitoring: Campus administration, campus Communication Liaison						
Strategy 2 Details	Reviews					
Strategy 2: Increase use of Blackboard messaging service to communicate with parents via phone, email, and app access		Summative				
Strategy's Expected Result/Impact: Increased involvement from parents and community stakeholders	Oct	Jan	Mar	June		
Staff Responsible for Monitoring: Campus administration, campus Communication Liaison						
Strategy 3 Details	Reviews					
trategy 3: Utilize CCMS Faculty News website to update faculty biweekly on campus activities, priorities, and upcoming		Formative				
events	Oct	Jan	Mar	June		
Strategy's Expected Result/Impact: Better informed and empowered faculty						
Staff Responsible for Monitoring: Campus administration, campus Communication Liaison, Department heads						
Strategy 4 Details	Reviews					
Strategy 4: Increased utilization of social media resources, including CCMS Facebook page, CCMS PTA Facebook, and Athletics websites		Formative				
		Jan	Mar	June		
Strategy's Expected Result/Impact: Increased involvement from parents and community stakeholders						
Staff Responsible for Monitoring: Campus administration, PTA liaison, Athletic coordinators						
Strategy 5 Details		Reviews				
Strategy 5: Answer calls and emails within 24 hours. Strategy's Expected Result/Impact: Increased trust and support for stakeholders Staff Responsible for Monitoring: Campus and district admin		Formative				
		Jan	Mar	June		

Staff Responsible for Monitoring: Campus and district admin

TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture					
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Goal 3: We will foster relational capacity, engagement, trust, and confidence across all district stakeholders and partners to include teachers, students, parents, administrators, school board and community. (SG2 & SG4)

Performance Objective 2: By June 2022, CCMS will expand the number of community and business partnerships by 10%.

Strategy 1 Details			Reviews				
Strategy 1: Work with all community, campus and district partners (social workers, parent liaisons, truancy officers, SROs,				Formative			Summative
etc.) to ensure student needs are met			Oct	Jan	Mar	June	
Strategy's Expected Result/Impact: Increased partnership with campus							
Staff Responsible for Monito	ring: Campus admin						
	0% No Progress	Accomplished		X Discon	tinue		

Goal 3: We will foster relational capacity, engagement, trust, and confidence across all district stakeholders and partners to include teachers, students, parents, administrators, school board and community. (SG2 & SG4)

Performance Objective 3: By June 2022, CCMS will increase the number of needs-driven district-based family & parent engagement activities by 10% to grow and strengthen our partnership with parent stakeholders.

Strategy 1 Details				Reviews				
Strategy 1: Provide customer service training to ensure everyone is greeted and feels welcomed on campuses				Summative				
Strategy's Expected Result/Impact: Increased positive interactions with campus staff			Oct	Jan	Mar	June		
Staff Responsible for Monitoring: Campus Principal								
No Progress Ac	ccomplished		X Discontinue					